

## **GRUYEAR IN REVIEW**



## PRIORITIZING: FINANCES + SERVICES

## FROM THE CEO/ GENERAL MANAGER



**I've never been more proud** to be a part of GRU than I was in 2023, as we continued to provide safe and reliable services while tackling huge issues such as reducing long-term debt and transitioning to a new governing board, the GRU Authority.

As you can see in our annual Year in Review, GRU truly is "More than Energy." We provide water and wastewater services that are not only competitively priced but meet all regulatory standards and benefit the environment. Our natural gas service is among the most affordable in the state and passes annual safety inspections with a perfect grade. We are constantly working to maintain and upgrade facilities to operate with more efficiency. Our customer service department works with thousands of customers every year to make sure their transactions go smoothly. And, finally, thanks to reductions in fuel costs, a 1,000 kWh residential electric bill is about \$37 less per month now than it was in March 2023. These are all great accomplishments, but they represent a fraction of what we do every day to make sure you can flush, shower, cook, cool and perform so many other necessities without ever thinking twice.

-TONY CUNNINGHAM, CEO/GENERAL MANAGER

# FINANCIAL STRENGTH IN ACTION

**FINANCIAL STRENGTH IN ACTION | 3** 

#### **COMMITMENT TO OUR CUSTOMERS**

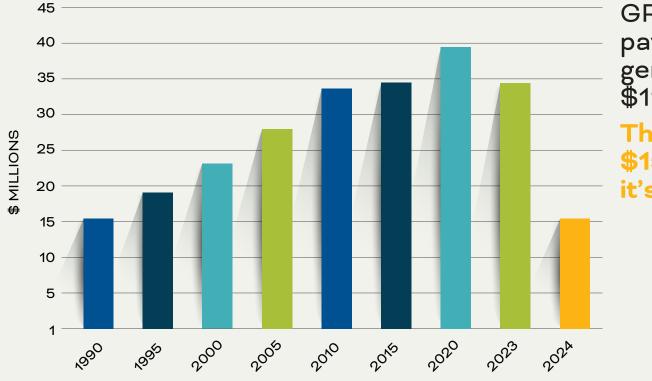
GRU has committed to reducing its net debt by at least

# **\$315 MILLION**

over the next 10 years.

The plan achieves 24% reduction in net debt and 19% reduction in capitalization rate.

#### **FINANCIAL STEWARDSHIP**



#### **ANNUAL GOVERNMENT SERVICES CONTRIBUTION 1990-2024**

GRU reduced its annual payment to the city's general fund by \$19 million in FY24.

The current amount, \$15.3 million, is the lowest it's been since 1990.

#### **MODERNIZING TO ACCOMMODATE GROWTH**

#### **GRU WAS AWARDED**

11/2

## \$22.5 MILLION

IN GRANT FUNDING FOR THE MAIN STREET WATER RECLAMATION FACILITY ENHANCED BIOLOGICAL NUTRIENT REMOVAL AND EXPANSION PROJECT.

FINANCIAL STRENGTH IN ACTION | 6

SETTING THE STANDARD FOR PERFORMANCE + PRODUCTIVITY **MEETING DEMAND** 

# GRU PRODUCED

## MEGAWATT HOURS OF ENERGY IN 2023

**PERFORMANCE + PRODUCTIVITY | 8** 

#### GRU LENDS A HAND

After first taking care of customers in Gainesville, GRU provided mutual aid to restore power, water, and wastewater services to neighboring communities in the wake of Hurricane Idalia.

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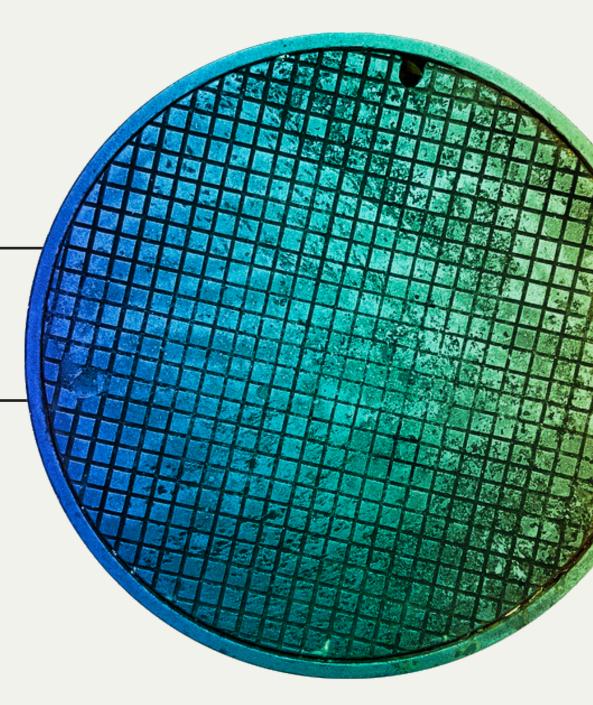
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#### THE EXTRA MILE

#### **GRU INSPECTED**

## 261 MILES OF GRAVITY SEWER LINES

EXCEEDING EXPECTATIONS, AND CONTRIBUTING TO FEWER SANITARY SEWER OVERFLOWS.



SERVICE ACCESSIBILITY

## 360,000 CUSTOMERS

WERE ASSISTED THROUGH GRU'S CALL CENTER, LOBBY AND DRIVE-THRU.

#### COMMITMENT TO FUTURE CUSTOMERS

## 100% OF OUR WASTEWATER

WAS BENEFICIALLY REUSED TO SUPPORT A SUSTAINABLE WATER SUPPLY FOR FUTURE CUSTOMERS

PERFORMANCE + PRODUCTIVITY | 12



# 99.98%

OF REQUESTED 811 LINE LOCATIONS WERE PERFORMED ACCURATELY CONTRIBUTING TO LESS SERVICE DISRUPTIONS AND IMPROVED SAFETY.

# DELIVERING CUSTOMER VALUE

**DELIVERING CUSTOMER VALUE | 14** 

#### **REDUCING CUSTOMERS' BILLS**

# \$36.88/MONTH

is the amount GRU has reduced a 1,000 kWh residential electric bill since March 2023.

### ANNUAL CUSTOMER SAVINGS \$443/YEAR

# \$11.25/MONTH

is the amount GRU has reduced a 25-therm gas customer's bill since March 2023. **\$135/YEAR** 

**DELIVERING CUSTOMER VALUE | 15** 

# \$750,000

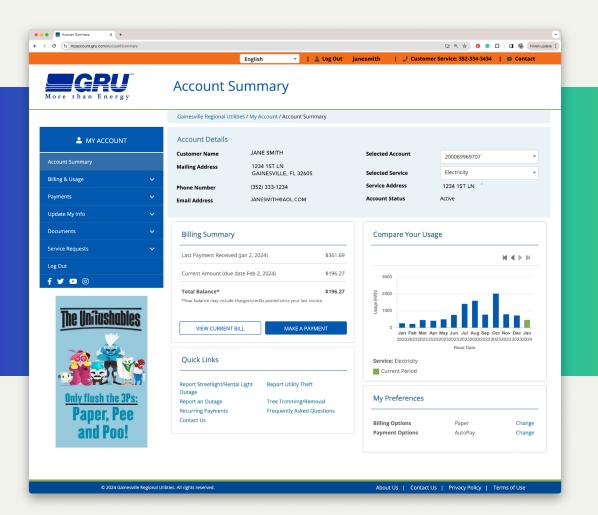
IN GRANT FUNDING WAS AWARDED TO GRU TO OFFSET WATER SHARING AT THE DEERHAVEN AND DEERHAVEN RENEWABLE POWER PLANTS.

# **\$360,000** ANNUAL SAVINGS

In South He

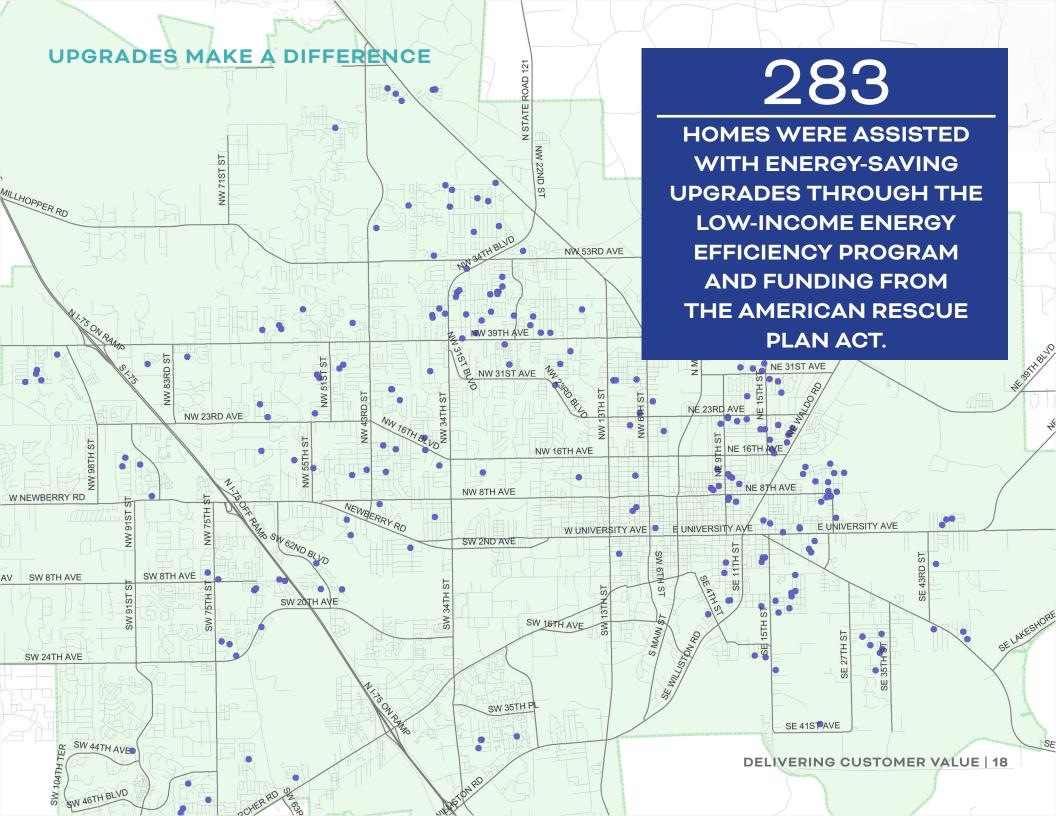
DELIVERING CUSTOMER VALUE | 16

#### ENHANCED CUSTOMER EXPERIENCE



GRU modernized the utility by implementing a new Customer Information System that is cost-effective, reliable, flexible, intuitive and efficient.

The system also integrates with GRU's meter upgrade project, adding tremendous long-term value to customers.



#### **INCREASING VALUE THROUGH INVESTMENT**





## 15,840 FT (THAT'S THREE MILES!)

15,840 feet of aging water mains were replaced to increase our customers' water pressure.

## 77% REDUCTION IN COAL

GRU reduced its use of higher-cost fuels like coal for energy production by 77 percent this year.

# MAINTAINING INFRASTRUCTURE RELIABILITY

MAINTAINING INFRASTRUCTURE RELIABILITY | 20

**UPGRADES FOR ACCURACY + RELIABILITY** 

# 95,000

DIGITAL METERS WERE INSTALLED AS PART OF GRU'S METER UPGRADE PROJECT

#### New meters:

- Help isolate power outages
- Reduce meter-reading costs
- Communicate near real-time customer energy-usage
- Help manage the power grid
- Learn more at grumeterupgrade.com.

MAINTAINING INFRASTRUCTURE RELIABILITY | 21

#### NEW LIFE FOR EXISTING INVESTMENTS

@Westinghou

GRU EXTENDED THE LIFE OF DEERHAVEN UNIT 1 BY

5 YEARS

TO MEET POWER-GENERATING NEEDS THROUGH 2027.

MAINTAINING INFRASTRUCTURE RELIABILITY 22

#### SAFETY ON ALL FRONTS



Thanks, in part, to a customer education campaign starring "The Unflushables," sanitary sewer overflows decreased from 34 to 24.



GRU received the Florida Local Government Cybersecurity grant to enhance digital defenses in response to evolving cybersecurity threats. **IMPROVED VISIBILITY** 

WAN

NW NO TER

GRU REPAIRED OR REPLACED

1,485

STREETLIGHTS.

MAINTAINING INFRASTRUCTURE RELIABILITY | 24

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#### **INFRASTRUCTURE BY THE NUMBERS**









#### 16 FEET IN DIAMETER

The size of a roller bearing GRU replaced to get the DHR Reclaimer back in service following a complicated, extended outage.

#### 114,000 POUNDS

The weight of a new transformer installed at the Sugarfoot Substation to improve reliability and accommodate system growth.

#### 4 MILES

The distance of gas lines added for new subdivisions.

#### 16,000 FEET

The distance of sewer force main replaced to reduce pump run time and save on energy usage at lift stations.

# SAFETY + EMPLOYEE ENGAGEMENT

#### ONGOING OVERSIGHT

**GRU COMPLETED** 

5,200

SAFETY OBSERVATIONS

SAFETY + EMPLOYEE ENGAGEMENT | 27

#### **PROOF IN NUMBERS**



GRU has had zero findings, citations or warnings issued following the gas department's annual Public Service Commission safety inspection.



GRU's Energy Supply Department, whose employees operate and work in power plants, has gone 700 days (and counting) without an injury.

#### NOT A DROP IN THE BUCKET

# 63,900

WATER SAMPLES WERE COLLECTED AND ANALYZED TO ENSURE GRU'S DRINKING WATER MET THE HIGHEST REGULATORY STANDARDS.

SAFETY + EMPLOYEE ENGAGEMENT | 29

#### **COMMUNITY COMMITMENT**

GRU launched a summer campaign to educate customers about simple behavioral changes that can lead to lower bills.

(It also featured our dedicated and photogenic employees!)

#### COMMUNITY PARTNERS

# GRU RAISED \$25,000

FOR WILLIAMS ELEMENTARY SCHOOL AT OUR 23RD ANNUAL BENEFIT GOLF TOURNAMENT.

SAFETY + EMPLOYEE ENGAGEMENT | 31

#### **OUR JOB IS TO SERVE YOU**

#### We consider it a privilege to serve our community and look forward to providing safe and reliable services in the upcoming year while aggressively pursuing ways to save customers money.