

# Staff's Favorite Combination

1. Prepare an RFP for biomass-fueled capacity:
  - Perhaps jointly with other utilities
  - Possibly located at Deerhaven
  - Possibly multi-fuel including MSW or coal
  - Possibly incrementally constructed
  - <100 Megawatts
2. Negotiate a Purchased Power Agreement(s) to cover the upcoming period of biomass plant construction, projected fleet retirements and ongoing implementation of DSM programs:
  - Economic need for baseload capacity now
  - Reliability and price issues vs. the “opportunity energy” we purchase hourly now
  - Fuel sources for the energy
  - How much and for how long?
3. Continue research and due diligence work on new integrated “eco-industry” possibilities that are designed for carbon capture.